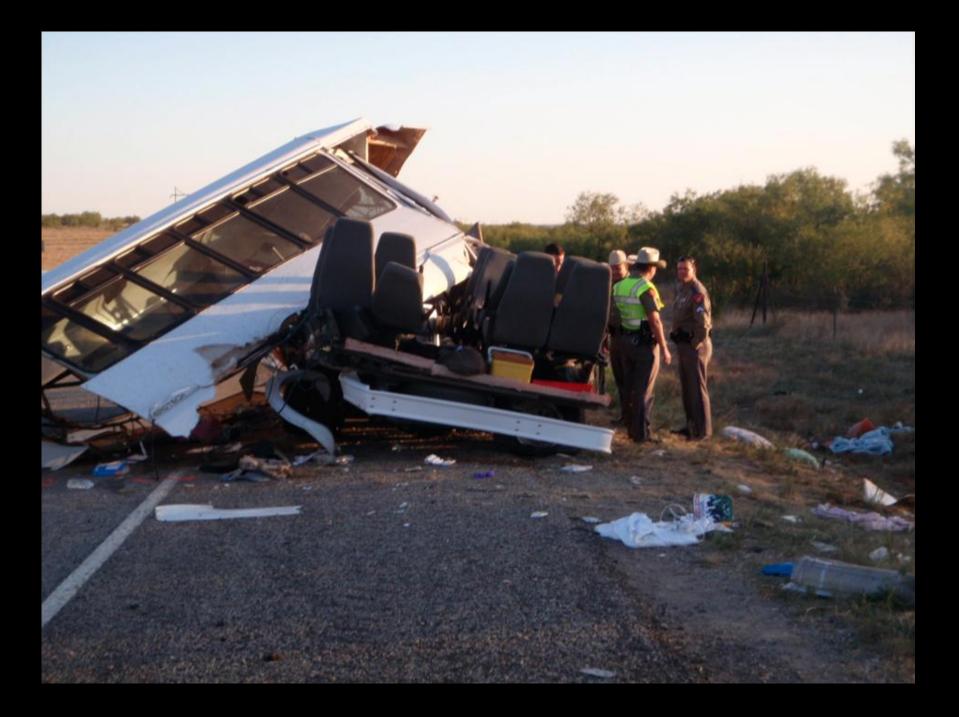
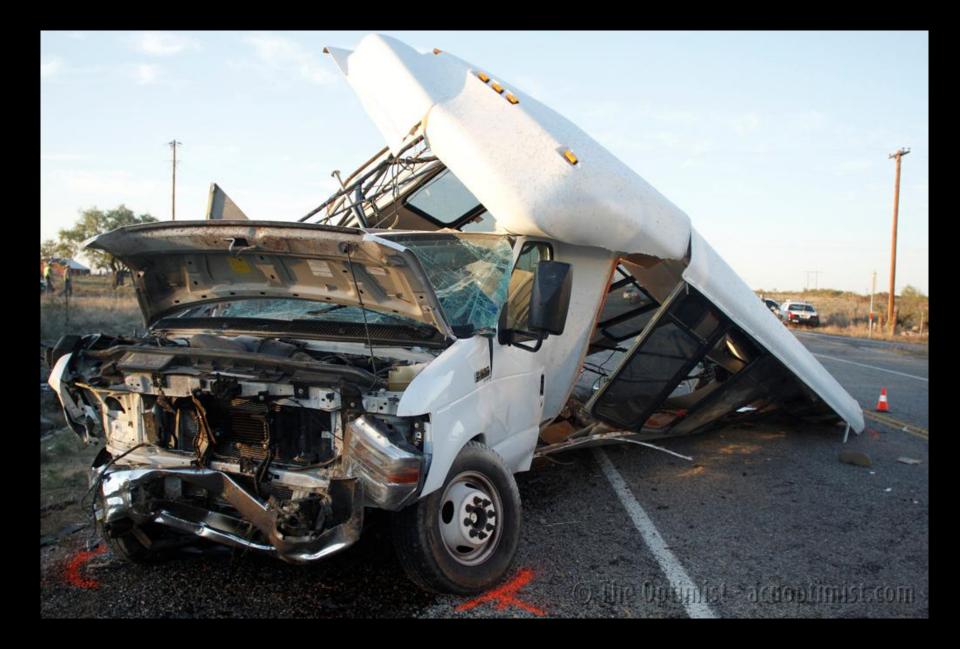




## Friday, 3:15 p.m. Nov. 4, 2011



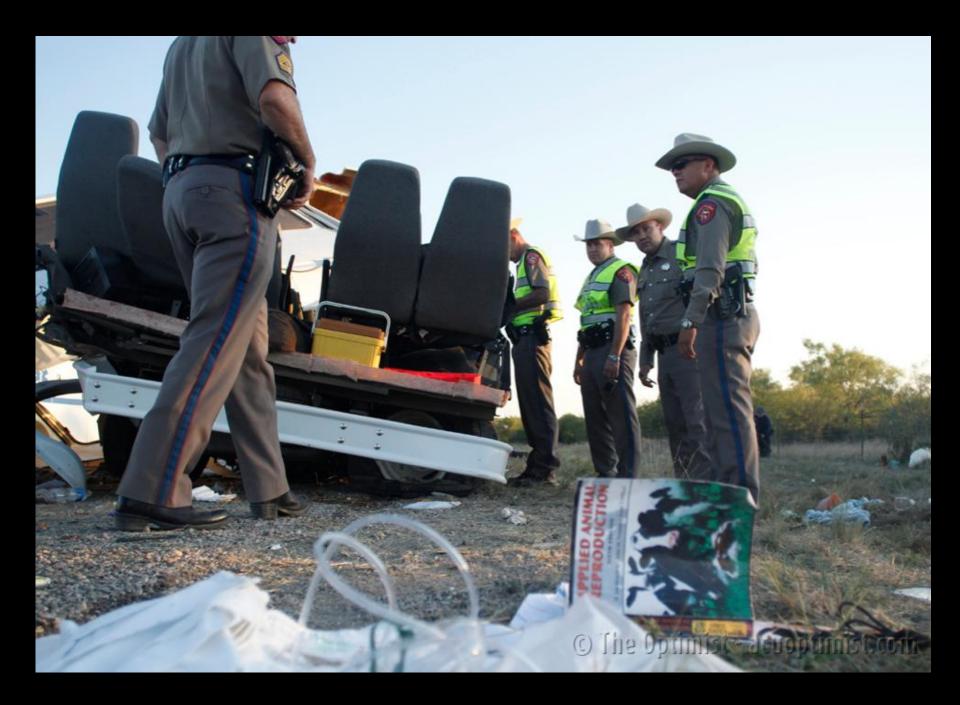








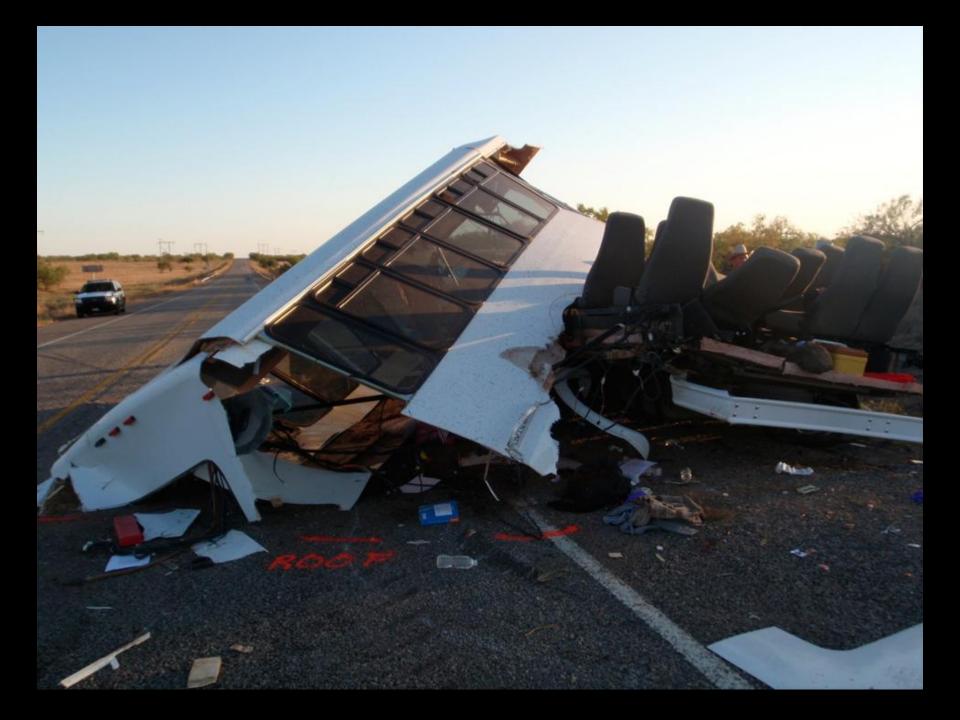


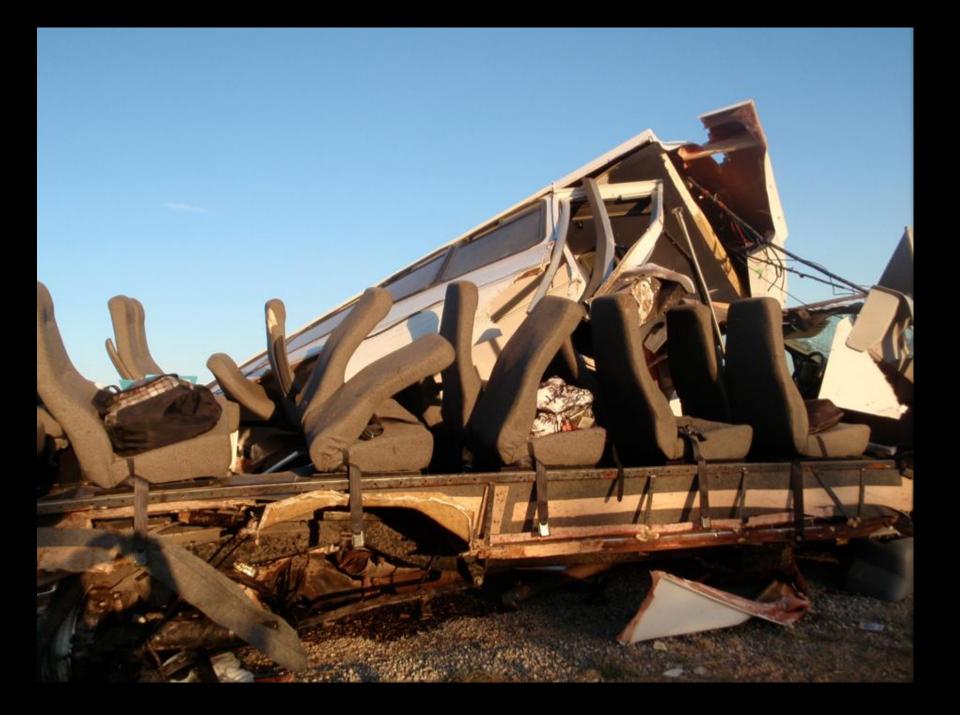










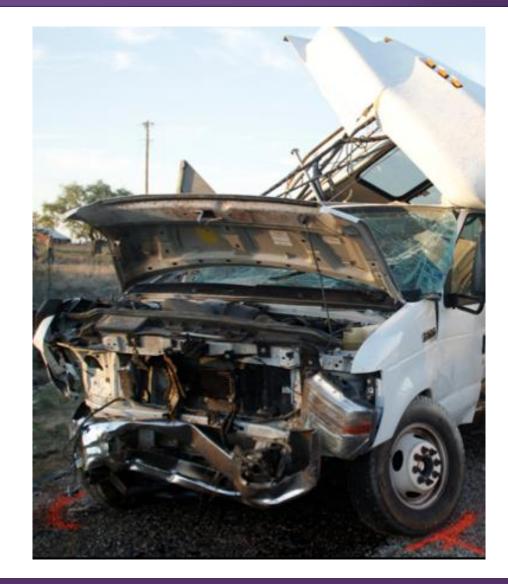




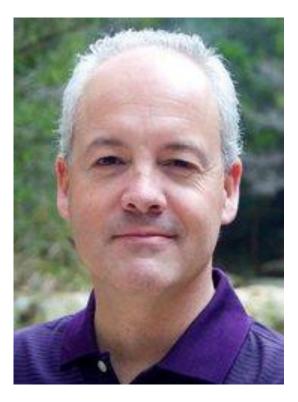




### Crisis Communication in the age of Social Media







#### **R. Grant Rampy**

- The Babbler, Editor (Lipscomb)
- The Nashville Banner, intern
- 1986, NBC intern
- Journalism/Mass Comm, ACU, 1987
- KTAB, Abilene, TX
- WBKO, Bowling Green, KY
- WANE, Fort Wayne, IN
- CLTV News, Chicago, IL
- KDNL, St. Louis, MO
- Fox News Channel, Chicago, IL
- Tribune Broadcasting, Washington, DC
- Director of Public Relations, ACU







Our mission is to educate students for Christian service and leadership throughout the world. ACU is a national leader in Christian higher education and a place where students, faculty, staff and alumni change the world.



#### Initial report:

\* ACU Athletics bus (golf team)
\* Crash occurred in Dallas
\* Minor damage to the bus
\* No injuries



#### In the first hour...





- \* Assembled ERT
- \* Altered homepage
- \* Activated emergency blog
- \* First social media post
- \* Arranged 6 p.m. news conference
- \* Deployed president, sr. leaders to five hospitals in four cities
- \* Planned 9 p.m. prayer vigil
- \* Alerted legal, insurance

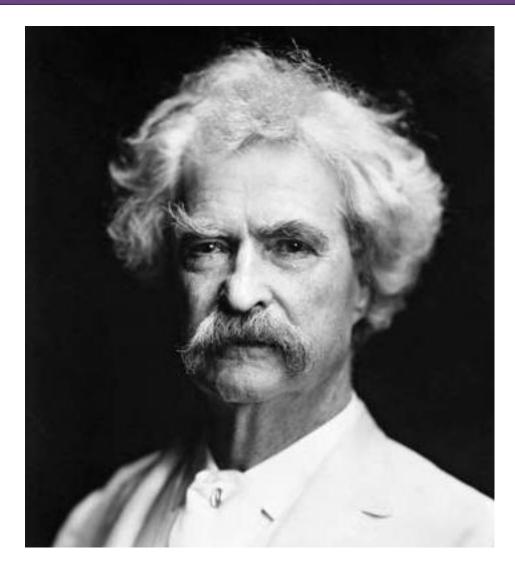


# What do these men have in common?















# Keillor, Twain and Christ



# Keillor, Twain and Christ

## **GREAT STORYTELLERS**



# Tell your story



# Tell your story or someone will make one up and tell it for you



### \* There was an accident



# \* There was an accident\* We lost Anabel, others were hurt



# \* There was an accident \* We lost Anabel, others were hurt \* We will keep you informed

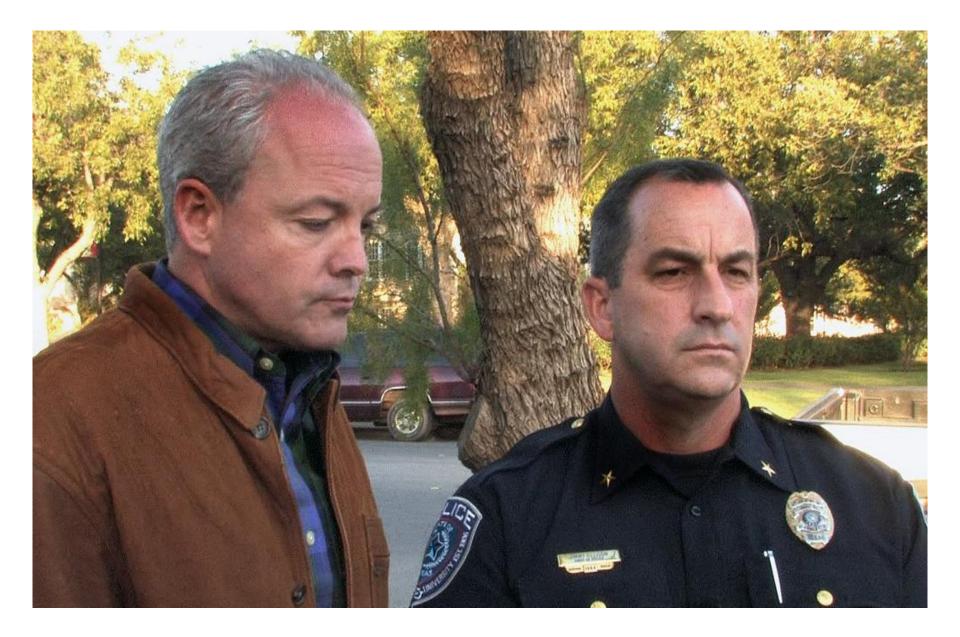


# \* There was an accident \* We lost Anabel, others were hurt \* We will keep you informed \* We're a family



# \* There was an accident \* We lost Anabel, others were hurt \* We will keep you informed \* We're a family \* We'll get through this







Kenna -> HAYLEY W-J. Delony Gary + Phit San Angelo Mark + Jean-Noel- Hendrich REID - Jones (W) K. Roberts + Suzanne - Ballinger ANNA -> Thompson (JNT) Ballinger Delles Hospital (1) 20176 Delong Tifforys \* both the fisher 5 3 0 0 3.00 HWC Anite Guer SAN AND REFERE DEN SILMMEN HENDRICK PALLING HENDRICK PALELAND COMPANY Mardy -> Siz. Hazel Siller Susan Chik Miller and TRUTIN GUTO - Jeanley Ross MillER. Sun FORD-FA. JDLaura Skite WATSON' 674-2696 hicklen Henderser. GRANT alline m TIM FIRET RAMPY 4 Jomie \* Guly S. D KR MALY KAV Kathleon -> DORSHORST - JEFF / Linda Arrington Rita Have ( 4 N. CRUZ - MANDY SETTER Bob SHA AR JUN MER CEUFO - Almon (Delony KJ.M TAEKE M. FORD - JENNY Butler (Siles RD) Jesty Ship







#### Abilene Christian University

We ask for your prayers as university officials work to gather details of an accident near Paint Rock, Texas, that includes ACU students and faculty. Further details will be provided as they become available.

Like · Comment · Share · November 4 at 4:55pm · @

🖒 Kevin Christian, Matt Boisvert and 163 others like this.

View all 186 comments

🕞 114 shares

Write a comment...



#### ABILENE CHRISTIAN UNIVERSITY OFFICE OF THE PRESIDEN



#### Parents,

Please be in prayer for ACU students and faculty. An Abilene Christian University bus overturned this afternoon near Paint Rock, Texas. Twelve students, three faculty members and the spouse of one faculty member were passengers, representing the Department of Agricultural and Environmental Sciences.

ACU representatives are with students, faculty and their families at area hospitals. For more information and for the latest updates, visit <u>emergency.acu.edu</u>.



#### **ACU Emergency Updates**

The official emergency site for Abilene Christian University.

#### CONTACT INFORMATION

Media Contact: Grant Rampy, Director of Public Relations, 325-674-2692 Concerned Parents of Current Students: Tina Fleet of ACU Student Services, 325-674-6802



OTHED DECONDECC

FRIDAY, NOVEMBER 4, 2011

Overflow crowd joins in prayer service at ACU



Members of the ACU community participated in a candlelight prayer service in the Beauchamp Amphitheater (Photo by Garrett Hoskins)

Hundreds of students, faculty, staff and friends filled ACU's Beauchamp Amphitheater tonight in an outpouring of love for victims of the bus accident earlier today that took the life of one student and left others with injuries ranging from minor to critical.

A few hours earlier, the bus containing 16 representatives from the Department of Agricultural and Environmental Sciences rolled over on U.S.

#### **BLOG ARCHIVE**

▼ 2011 (17)

November (17)

Thank you for your support; please see our new blo...

Watch livestream of Nine O'Clock devo, Monday Chap...

Saturday evening update

Services for Anabel Reid scheduled for Wednesday

Sunday, Monday devotionals open to all









#### SO THAT WE CAN COMFORT

This site has been developed to provide the latest news regarding the bus accident that affected the ACU community. In addition, you can find ways to provide help, support, and encouragement.

#### I Want to Help

#### Live Audio Feed of Anabel's Memorial Service

by SCOTT KILMER	11.09.11	UNCATEGORIZED	COMMENTS 0

A live audiocast of Anabel Reid's "A Celebration of Life" memorial service is being provided by Acapella Radio.

Listen live at 5:30 p.m. (CST): http://bit.ly/v76wx1

A full video replay of the memorial service will be posted later this evening. You'll find the video on this blog as soon as it becomes available.

#### Watson released from hospital today

by RON HADFIELD	11.09.11   UPDATES	COMMENT 1
-----------------	--------------------	-----------

Earlier today, sophomore Anna Watson was released from Shannon Medical Center in San Angelo.

Six people are still hospitalized with injuries from last Friday's bus accident. Three of them remain in critical condition.

#### 2 Corinthians 1:3-4

Praise be to the God and Father of our Lord Jesus Christ, the Father of compassion and the God of all comfort, who comforts us in all our troubles, so that we can comfort those in any trouble with the comfort we ourselves receive from God.

#### I Want To Help

Donate Financia	lly
Prayer Wall	
Service Opport	unities

#### **Resources and Support**

ACU Counseling Center

#### **Passenger Status**

Anna Ciufo, The Woodlands, Texas Dr. Jim Cooke, Abilene, Texas

#### **Prayer Wall**

by JASON GROVES

COMMENTS 45

In the comment section below, please share a prayer, scripture or encouraging message with the families affected by the bus accident.

COMMENT

#### 45 Comments

Kate 8:57 pm, 11.06.11

Heart-broken and praying for everyone involved. Dr. Cooke, your servant heart will continue to be an inspiration to me.

**Rita Hoffman** 9:27 pm, 11.06.11

Praying for all of you during this time. May God be with each one of you. God Bless you all. Praying for healing.

REPLY

REPLY

Amanda Zink 9:33 pm, 11.06.11

#### 2 Corinthians 1:3-4

Praise be to the God and Father of our Lord Jesus Christ, the Father of compassion and the God of all comfort, who comforts us in all our troubles, so that we can comfort those in any trouble with the comfort we ourselves receive from God.

#### I Want To Help

Donate Financially Prayer Wall Service Opportunities

#### **Resources and Support**

ACU Counseling Center

#### Passenger Status

Anna Ciufo, The Woodlands, Texas Dr. Jim Cooke, Abilene, Texas Naomi Cruz, Richmond, Texas Allison Dorshorst, Colleyville, Texas Merissa Ford, Maple Valley, Washington Kathleen Henderson, Rockport, Texas Jason Iris, Southhampton, Bermuda Tiffany Lutz, Zelienople, Pennsylvania Emmett Miller, Hawley, Texas Pat Miller, Hawley, Texas Dr. Michael Nicodemus, Abilene, Texas Anabel Reid, Petersburg, Texas

#### Naomi Cruz, Richmond, Texas

by JOSHUA TOOLEY



COMMENTS 17

Condition Update (Nov. 6, 2011): In hospital.

Hometown: Richmond, Texas

Classification: Freshman

Major: Animal Science (Pre-Veterinary Medicine and Health)

COMMENT

REPLY

#### 17 Comments

Wimon & Rosalinda Walker 5:53 am, 11.07.11

Naomi, we don't know you since we live in South America (we're the ACU Study Abroad directors down here), but I wanted you to know that we are praying fervently for your healing.

Suanna Davis 6:58 am, 11.07.11

#### 2 Corinthians 1:3-4

Praise be to the God and Father of our Lord Jesus Christ, the Father of compassion and the God of all comfort, who comforts us in all our troubles, so that we can comfort those in any trouble with the comfort we ourselves receive from God.

#### I Want To Help

Donate Financially	
Prayer Wall	
Service Opportunities	

#### **Resources and Support**

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Anna Ciufo, The Woodlands, Texas Dr. Jim Cooke, Abilene, Texas Naomi Cruz, Richmond, Texas Allison Dorshorst, Colleyville, Texas Merissa Ford, Maple Valley, Washington Kathleen Henderson, Rockport, Texas Jason Iris, Southhampton, Bermuda Tiffany Lutz, Zelienople, Pennsylvania Emmett Miller, Hawley, Texas Pat Miller, Hawley, Texas Dr. Michael Nicodemus, Abilene, Texas Anabel Reid, Petersburg, Texas Kendra Unamba, Midlothian, Texas





#### Abilene Christian University

This morning's chapel will be dedicated to those involved in Friday's bus accident. The 30-minute event is open to anyone who wishes to support the ACU community. If you can't make it to Moody Coliseum for chapel, you can watch the event live online right now at http://www.acu.edu/live/



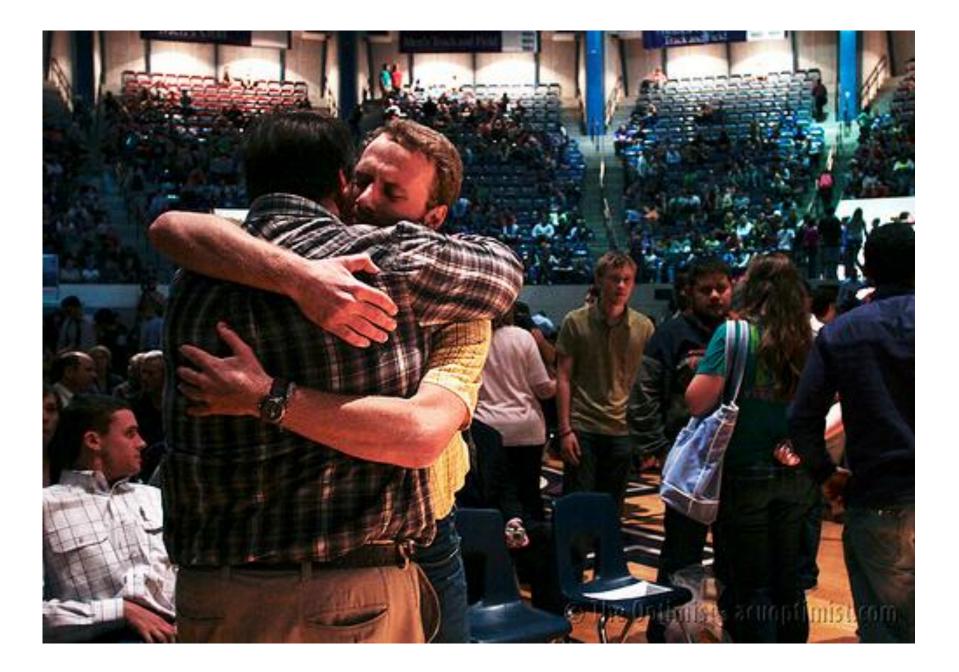
Live @ Abilene Christian University www.acu.edu Live Stream at Abilene Christian University

🕣 Like · Comment · Share · November 7 at 10:59am · 🛞

🖞 Jama Fry Cadle and 43 others like this.

🗊 3 shares

Write a comment...



#### **ACU Emergency Updates**

The official emergency site for Abilene Christian University.

#### CONTACT INFORMATION

Media Contact: Grant Rampy, Director of Public Relations, 325-674-2692 Concerned Parents of Current Students: Tina Fleet of ACU Student Services, 325-674-6802



#### OTHER RESOURCES

Abilene Christian University Website ACU Alert System

#### SATURDAY, NOVEMBER 5, 2011

#### Saturday morning update

Abilene Christian University president Dr. Phil Schubert was back at Hendrick Medical Center early this morning to visit with each of those hospitalized after yesterday's bus accident near Paint Rock, Texas. He was joined by other ACU officials, faculty and staff who are helping family members of the injured.

One of the 10 patients receiving treatment in hospitals in Abilene, San Angelo and Dallas is expected to be released today.

As previously reported, five patients were released last night. One other, sophomore Anabel Reid of Petersburg, Texas, died of her injuries. Funeral arrangements are pending.

Please check back often for updates and additional information.

Posted by Abilene Christian University at 11:01 AM

Newer Post

Home

Older Post

#### **BLOG ARCHIVE**

- ▼ 2011 (17)
  - November (17)

Thank you for your support; please see our new blo...

Watch livestream of Nine O'Clock devo, Monday Chap...

Saturday evening update

Services for Anabel Reid scheduled for Wednesday

Sunday, Monday devotionals open to all

Message from ACU president Schubert









#### Abilene Christian University

After spending time with students, faculty and families at an Abilene hospital this morning, Abilene Christian University president Dr. Phil Schubert prepared this message of gratitude for the many kinds of support offered to the ACU community from people around the world. Continue visiting http://emergency.acu.edu/ for more updates.



#### Message from ACU President Schubert www.youtube.com

After spending time with students, faculty and families at an Abilene hospital this morning, Abilene Christian University president Dr. Phil Schubert prepare...

Like · Comment · Share · November 5 at 1:55pm · 🕅

🖒 Linda Hagler, Carol Pendley Bailey and 123 others like this.

View all 26 comments

🕞 59 shares



Kimberly Hays Easdon We are sorrowful as part of the ACU family but know God is good and will walk with everyone who has been impacted. Prayers lifted up.

November 5 at 10:10pm - Like



Sherri Swetkovich Praying for all. November 6 at 12:51am - Like

Write a comment...



Dear friends of the ACU community,

An outpouring of support from around the world has been felt by the Abilene Christian University community since yesterday afternoon's tragic bus accident involving a group of people headed for a weekend of volunteer work at Medina Children's Home.

As you may have heard, 16 people - students, faculty and the spouse of a faculty member - were injured in the crash, which occurred near Paint Rock, Texas. The group represented the Department of Agricultural and Environmental Sciences on one of the mission trips it organizes each year. The three-day trip has its roots in a more than 50-year-old tradition of "weekend campaigns" to help churches and non-profit organizations.

As of Saturday morning, five of those injured had been released from hospitals in Abilene, San Angelo, Dallas and Ballinger, one was expecting release today, and 10 are still hospitalized with injuries, some critical. One student, sophomore Anabel Reid of Petersburg, Texas, has died.

ACU president Dr. Phil Schubert and other university administrators, faculty and staff have been helping at area hospitals with families of those injured. After visiting with patients at Hendrick Medical Center this morning, <u>Schubert recorded this message</u> of thanks and encouragement for friends of the university to continue to pray for healing and comfort.

Information is being updated regularly at emergency.acu.edu.



## By the numbers:

\* Blog: 240K hits in one week
\* Facebook: 190K views in five days
\* 900 news stories
\* Web traffic to homepage up 250%



### **RESPONSE WEAKNESSES:**

\* Send representative to ax scene



#### **RESPONSE WEAKNESSES:**

\* Send representative to ax scene
\* Hyper-vigilance with data



#### **RESPONSE WEAKNESSES:**

- \* Send representative to ax scene
  - \* Hyper-vigilance with data
  - \* More table tops, exercises



## \* More careful use of language re insurance issues

#### "How can we help you at this time?" instead of "We'll take care of everything."



\* Good first hour



- \* Good first hour
- \* Great team work



#### \* Good first hour

#### \* Great team work

\* Excellent use of available tools



- \* Good first hour
- \* Great team work
- \* Excellent use of available tools
- \* Effective interaction with media



- \* Good first hour
- \* Great team work
- \* Excellent use of available tools
- \* Effective interaction with media
  \* Protection of our president







#### "The wireless music box has no imaginable commercial value. Who would pay for a message sent to nobody in particular?"



#### "The wireless music box has no imaginable commercial value. Who would pay for a message sent to nobody in particular?"

David Sarnoff's colleagues, c. 1920



#### "I don't know what use any one could find for a machine that would make copies of documents. It certainly couldn't be a feasible business by itself."



#### "I don't know what use any one could find for a machine that would make copies of documents. It certainly couldn't be a feasible business by itself."

Head of IBM to inventor of Xerox



#### "But what is it good for?"



#### "But what is it good for?"

### Engineer at IBM commenting on the microchip, 1968



#### "There is no reason anyone would want a computer in their home."



#### "There is no reason anyone would want a computer in their home."

Founder of Digital Equipment Corp., 1977





### The world has changed. \* Decline of print



#### The world has changed. \* Decline of print \* Rise of 24 hour news nets



# \* Decline of print \* Rise of 24 hour news nets \* Emergence of the web



\* Decline of print

- \* Rise of 24 hour news nets
  - \* Emergence of the web
    - \* Spread of broadband



\* Decline of print

- \* Rise of 24 hour news nets
  - \* Emergence of the web
    - \* Spread of broadband
- \* Ubiquity of mobile devices



## The power dynamic has been completely upended.

#### OLD = Info from on high NEW = Info from all over



## The power dynamic has been completely upended.

#### OLD = Authority figures NEW = No control





#### FAST



### FAST TRANSPARENT



### FAST TRANSPARENT LOVABLE



They're a bother
They're free



- They're a bother
- They willfully lie, shade
- They're free
- They're busy, human



- They're a bother
- They willfully lie, shade
- All about the story

- They're free
- They're busy, human
- All about the story



- They're a bother
- They willfully lie, shade
- All about the story
- All about ego

- They're free
- They're busy, human
- All about the story
- Proxy for victims, family



- They're a bother
- They willfully lie, shade
- All about the story
- All about ego
- Contemptuous

- They're free
- They're busy, human
- All about the story
- Proxy for victims, family
- Misunderstood



- They're a bother
- They willfully lie, shade
- All about the story
- All about ego
- Contemptuous
- Gotcha!

- They're free
- They're busy, human
- All about the story
- Proxy for victims, family
- Misunderstood
- All the above



#### We must be...

### LOVABLE









### Q&A